

2018 ANNUAL REPORT


INTERLOCHEN
Center for the Arts







Dear Interlochen Family and Friends,

Thank you for your kind welcome and support. You have made my first year with Interlochen so meaningful and inspiring.

Throughout the past year, I have had the pleasure of meeting with so many of you and learning of your hopes and dreams for Interlochen. From parents who remarked how their children's lives have been transformed to alumni who have expressed how Interlochen shaped their future, your passion is apparent and one that I share.

While I traveled the country, here are the aspirations I heard most often from you:

- Interlochen is the leading and most respected destination for aspiring, motivated young artists from 3rd through 12th grade
- Camp and Academy are more financially accessible, increasing the talent pool for whom an Interlochen education is in reach
- Academic and residence life programming are recognized as defining characteristics of the Interlochen experience
- Interlochen further advances the ideal of world friendship as a champion of diversity and inclusion
- Interlochen is widely acknowledged as a globally connected leader in the arts and education
- Interlochen Public Radio connects people in northern Michigan to the world and the world to life in northern Michigan

As Interlochen moves toward its 100th anniversary, I am excited to build upon what you have made possible through your support of CREATE AMAZING: The Campaign for Interlochen and work together on turning these hopes and dreams into a reality.

As we finish this Campaign, you have already achieved so much, but I invite you to join me as we bring Interlochen closer to these aspirations. Artists push further and, in that spirit, our work together is just beginning. I'm excited to be on this journey with you.

With gratitude,

A handwritten signature in black ink, appearing to read 'Trey Devey'. The signature is stylized and includes a large, oval-shaped flourish at the end.

Trey Devey
President



Interlochen was founded in 1928 and is located in beautiful northwest lower Michigan. Each year, thousands of artists and arts patrons come to Interlochen to experience world-class educational and cultural opportunities. Students study comparative arts, creative writing, dance, motion picture arts, music, theatre and visual arts, inspired by the scenic beauty of our campus and guided by an outstanding faculty and guest artists.

Interlochen includes Interlochen Arts Academy, Interlochen Arts Camp, Interlochen Public Radio, Interlochen Presents and Interlochen College of Creative Arts.



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Construction of the new Music Building is set for completion spring 2019

CREATE AMAZING: The Campaign for Interlochen

Since 2012, you joined more than 18,000 supporters giving over \$134 million. Here's what you accomplished through your philanthropy.

Interlochen **distributed the most financial aid in its history**, to 1,100 deserving and passionate young artists. Over 3,000 donors, including 1,500 first-time supporters, gave more than \$1.2 million to the Interlochen Annual Fund through the Create Amazing Opportunities Challenge.

Generous donors have added \$7.5 million to Interlochen's endowment, **creating over 30 endowed scholarships**.

Significant campus improvements are taking shape, with plans being finalized for **renovated and expanded dance facilities** and the **new Music Building set to open in spring 2019**.

Interlochen Public Radio began broadcasting the Interlochen Collection—a weekly series that shares performances from Interlochen's vast archives.

Thank you for giving *everyone* a place to unite through the power of the arts. You have laid the groundwork for Interlochen's centennial in just 10 years.

Students worked with more than **120 guest artists** and **performed across Michigan and the country**, including dancing *The Nutcracker* in Cheboygan.



YOU CREATED AMAZING

THANK YOU for transforming a young artist's life

When you made a gift, **you ensured a promising young artist found their path to Interlochen.** And when they arrived, you helped them have the opportunity of a lifetime.

Thank you for championing scholarship opportunities for young artists, including in places like Cleveland, Detroit, Los Angeles and Maui.

Support also helped recruit young artists through new partnerships, which included the:

- Miami Music Project
- Riverdale Children's Theatre in The Bronx
- Youth Orchestra Los Angeles
- Cincinnati Symphony Youth Orchestra Nouveau Chamber Players
- Harmony Program in New York City
- Omaha Conservatory of Music

“Not only have I grown as a student and a violist, but also as a person. I was shown that one person's generosity can make all the difference in another's life. I truly cannot express the gratitude I have towards you for giving me the opportunity of a lifetime.”

— David, Viola Student, Age 15, Camp, Doral, Fla.





A Camp student paints with a Paul Oliver Living and Rehabilitation Center resident.



Nathan Ginter (IAA 16-18, IAC 14-15) became Interlochen's 45th Presidential Scholar in the Arts—the first motion picture artist to be selected.

You ensured young artists had compelling and unrivaled Camp and Academy offerings.

Citizen artistry programs expanded as students worked with patients, patient families, and employees at Munson Medical Center's Cowell Family Cancer Center and Paul Oliver Living and Rehabilitation Center. Students also collaborated with the Great Lakes Children's Museum and Traverse City Light & Power.

"The basic idea of Aesthetics of Health, the idea that the arts are first and foremost about a connection to humanity and to others, is one of the greatest gifts I've been given in my education. It's an idea that has already heavily influenced my artwork, and will continue to inspire me for the foreseeable future."

– Simon, Visual Arts Student, Age 17, Camp and Academy, Appleton, Wis.

The World Youth Honors Choir, Interlochen Singers and Interlochen Festival Choir sang in Bay Harbor with the Detroit Symphony Orchestra at the Great Lakes Center for the Arts' grand opening, which was also broadcast live by Interlochen Public Radio.

And musical theatre students performed a wide-ranging repertoire from *The Music Man* during Camp to *Tuck Everlasting* and *Sweeney Todd: The Demon Barber of Fleet Street* during Academy.



You also gave students the opportunity to work with world-class faculty and guest artists, such as remedial environmental artists Mary O’Brien and Daniel McCormick, who worked with Academy students in revitalizing a ten acre pine plantation on campus.

“With the guidance of people like Mary and Daniel ... our class was able to accomplish what we never thought was possible. They taught us how to generate ideas and to pursue our curiosities that benefit both our artistic needs as well as the needs of the ecological landscape around us that we were looking to restore.”

—Jamie, Comparative Arts Student, Age 17, Academy, Suttons Bay, Mich.

“Being in WYSO has introduced me to outstanding professionals that I would have never dreamed I would have the opportunity to work with. Martin Chalifour, concertmaster of the LA Phil, actually asked me to play a duet with him! That was certainly an experience I will never forget.”

— Adrian, Cello Student, Age 16, Camp and Academy, Kerrville, Texas



“Kenzoku” performance

Comparative artists worked with author Anne-Marie Oomen (IAA Fac 97-14), DJ and producer Salar Ansari, Oscar-winning Detroit musician Luis Resto (IAC 76-77), and artist Don Dixon (IAA 93-96) on creating “Kenzoku,” a musical that blended original music, choreography and animation.

Interlochen Valade Concertmasters helped Camp musicians hone their artistic and technical skills:

Margaret Batjer – Concertmaster, Los Angeles Chamber Orchestra

Celeste Golden Boyer – Second Associate Concertmaster, St. Louis Symphony Orchestra

Martin Chalifour – Principal Concertmaster, Los Angeles Philharmonic

David Coucheron – Concertmaster, Atlanta Symphony Orchestra

Dennis Kim – Concertmaster, Pacific Symphony

Jeff Thayer – Concertmaster, San Diego Symphony



“I’m eternally grateful for the opportunity to come to Interlochen. Being at Interlochen is so inspirational because you meet people from different cultures, arts, and personalities. I never want to leave here and it is all because of you. Thank you for helping me chase my dream.”

— Alan, Dance Student, Age 14, Camp, South Orange, N.J.

INTERLOCHEN ANNUAL FUND

Thank you for leading the way as a champion of art and opportunity!

When you supported the Interlochen Annual Fund, you ensured 1,100 young artists received scholarship support, like Adrian.

And you joined together to unlock over \$300,000 in extra scholarship support from Interlochen Trustee Dr. Mohamed A. El-Erian. This funding helped an additional 120 young artists pursue their dreams at Interlochen.

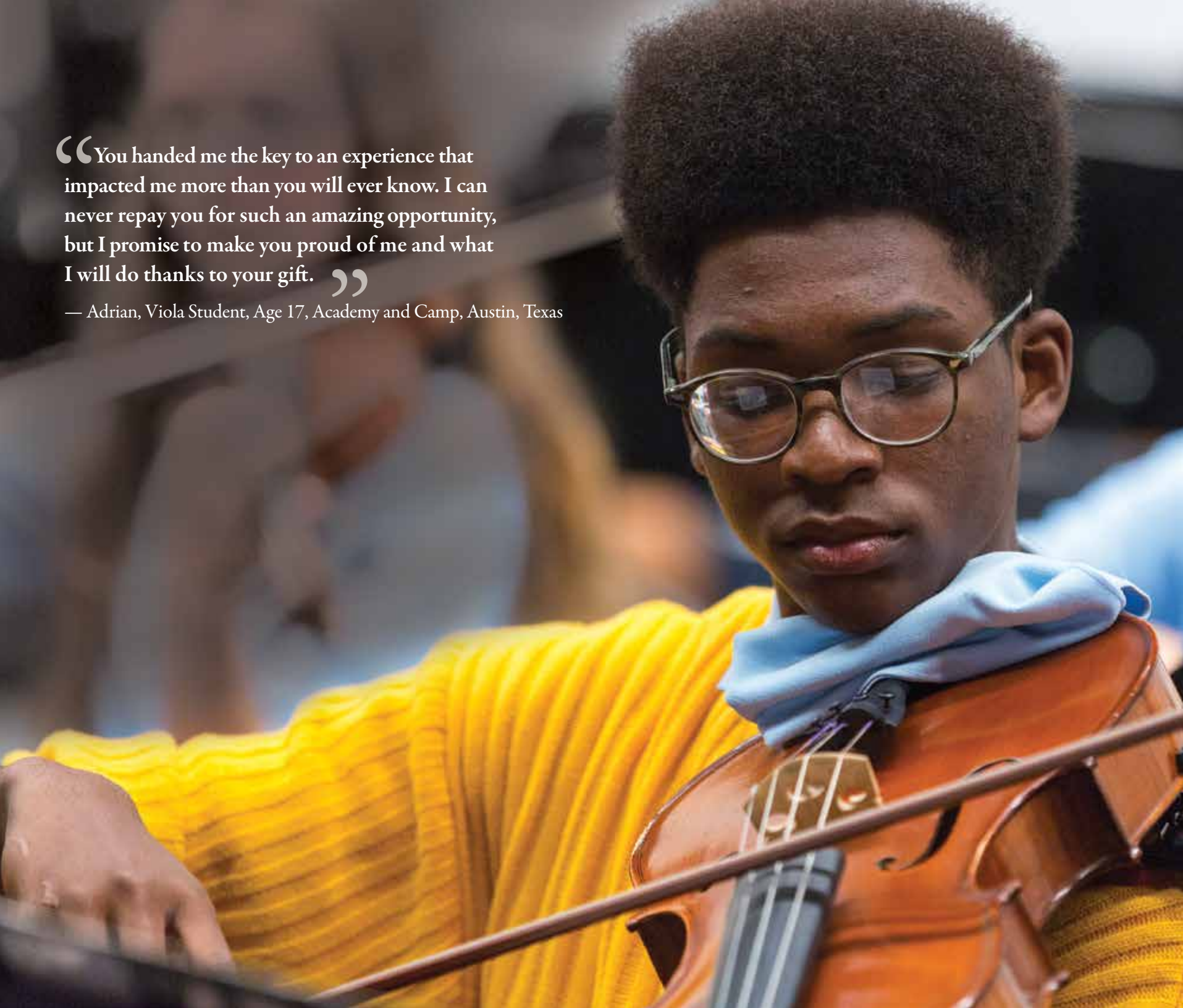
Your support also brought transformational opportunities to students. For example, you helped actors work with Grammy-nominated artist Alexandra Silber (IAA 99-01, IAC 95-99, IAC St 01-02); dancers perform *Don Quixote*; and musicians play under the baton of guest conductors, from JoAnn Falletta to Larry Rachleff.

And you invested in costumes, film supplies, music scores, instruments, and much more.

Thank you for your annual philanthropy!

“You handed me the key to an experience that impacted me more than you will ever know. I can never repay you for such an amazing opportunity, but I promise to make you proud of me and what I will do thanks to your gift.”

— Adrian, Viola Student, Age 17, Academy and Camp, Austin, Texas





Thanks for giving children the opportunity to listen to *Kids Commute* with Kate Botello each school day morning. You helped children explore classical music and even conduct the Arts Academy Orchestra during Winterlochen!

INTERLOCHEN PUBLIC RADIO

Thank you for giving the gift of music and news to your neighbors and the world. Your philanthropy helped IPR:

- Broadcast live performances, including the World Youth Symphony Orchestra from Interlochen and the New York Philharmonic from Ann Arbor.
- Present free community events, including “Ethics and Transparency in Today’s Media” in conjunction with the International Affairs Forum and featuring NPR Ombudsman Elizabeth Jensen.
- Produce award-winning stories, including Morgan Springer’s series “Irredeemable” and Dan Wanschura’s story “Tuning pianos at Interlochen is a job that never ends,” which received regional Edward R. Murrow awards. “Irredeemable” also won two national awards from Public Radio News Directors Incorporated.
- Give our community access to national programming, like *All Things Considered*, *Morning Edition*, *Live from Here*, and *1A*.

As IPR looks to the future, your investment will help:

- Increase coverage of northern Michigan's musical community and live performance events from Studio A and concert stages.
- Expand efforts to nurture a love and understanding of music with children and families beyond the radio through *Kids Commute* and a regional music education project.
- Increase conservation journalism and disseminate those stories to statewide and national audiences.
- Expand IPR's internship program for all those who want to create compelling, high-quality journalism.
- Build a team of skilled community radio producers who create content and give eyes and ears across northern Michigan.



Thank you for supporting IPR News' high-quality journalism, a precious resource in the digital age, and IPR Classical—one of just 66 all-classical public music stations left in the United States.

\$13.7 MILLION

Total scholarships and financial aid awarded to Interlochen students in fiscal year 2018



THANK YOU for Creating Amazing this Year with Your Generosity!

BY THE NUMBERS: FISCAL YEAR 2018 IN REVIEW

STUDENT ENROLLMENT

Interlochen Arts Camp:

2,516 Camp students from 51 U.S. states and territories and 49 countries

Interlochen Arts Academy:

472 students from 48 U.S. states and territories and 30 countries

SCHOLARSHIPS AND FINANCIAL AID

Interlochen provided \$13.7 million in financial assistance to 1,100 Interlochen students

OPERATING BUDGET

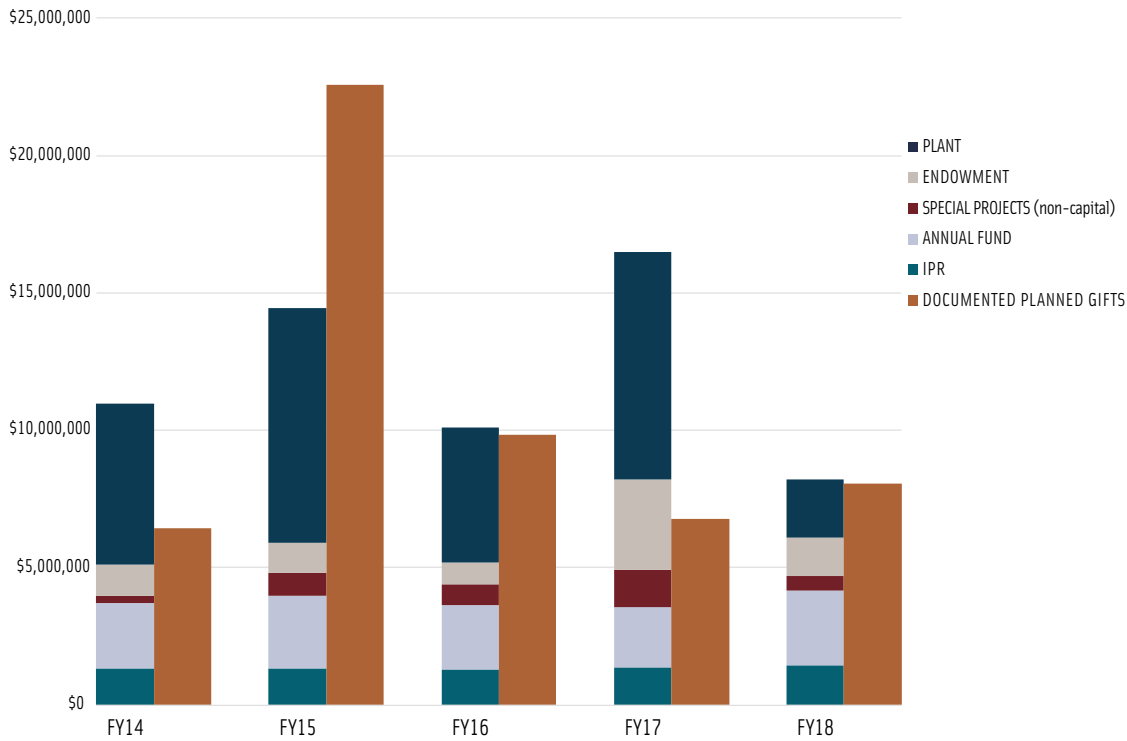
Revenue:	\$43,406,172
Expenses:	\$41,746,276

FUNDRAISING

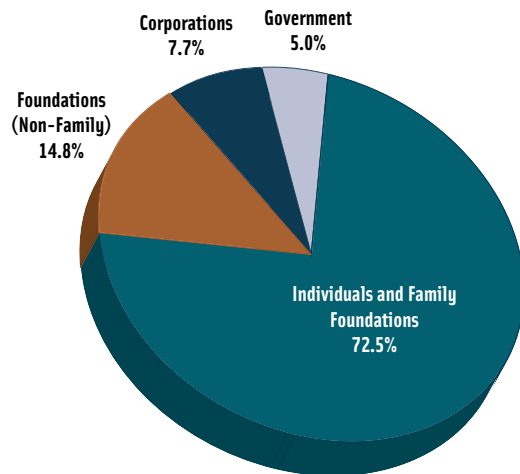
Interlochen Annual Fund:	\$ 2,703,292
Interlochen Public Radio:	\$ 1,453,559
Endowment and capital funds:	\$ 4,068,950
Total	\$ 8,225,801

Comprehensive financial reports may be found on pages 40 through 43 of this report. Complete audited financial statements are available online at www.interlochen.org/support or by calling our advancement office at 231.276.7623.

HERE'S HOW YOU SUPPORTED INTERLOCHEN

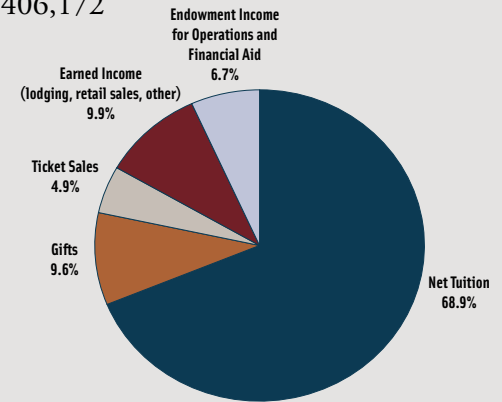


INTERLOCHEN'S CONTRIBUTIONS AND GRANTS



REVENUE

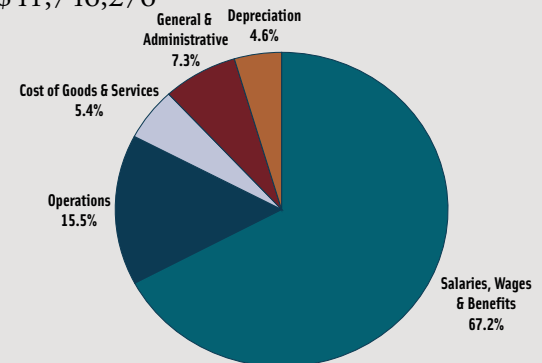
\$43,406,172



Net tuition accounted for more than two-thirds of Interlochen's operating income, which totaled \$43.4 million in fiscal year 2018. Philanthropic support provided by current gifts and endowment income accounted for 16.3% of the total revenue. Annual giving helps maintain our generous financial aid program and supports other critical operations, from performances to public radio.

EXPENSES

\$41,746,276



Interlochen's operational expenses totaled \$41.7 million in fiscal year 2018. Our investment in people, the heart of the Interlochen experience, continues to be our most significant expense.

Jackie Wilson: Funny

By Darius Atefat-Peckham

It's funny,
he hears stories about
white boys who sit at the mouth
of rivers, a little radio by their knee,
copying his vocal inflection, his tone
and diction, the way he begins in his
throat and works his way down
like a wine-bottle in a paper sack
that he started when he was nine and
has yet to finish because there's the
sound of alto-sax in his shoes, in his
throat, in the floorboards beneath his
feet. He hears boys like these turn into
Elvis Presley, into Roy Orbison, and it's
funny because they say he bridged a
divide with song but there are guns and
gangs and knives to worry about closer
to home. And there's protection from
'em too, if you sing it right, if you make 'em
laugh, kick your toe into jazz, smile bright.
where's the mic? It's not just Elvis who's
been influenced. Is it taboo if he says
he learned to boogie, learned stage presence

from guys like Elvis? No? That's alright—
that's the big stage, guys like him, they
dip their toes in the blues like the tip
of a fishing pole, sing to the birds that
skim the riverbed, the trees that shape
themselves around the mouth. It's funny,
it really is, that the twigs float and look like
black toes upturned and Your
Love on the radio sounds copped, sounds
fake because when the boy's voices break,
and they smile, begin again—
here's advice: copy yourself,
the growl in your belly and the sax in the shoes,
the brightness in the teeth and the deep
Stain of wine on the tongue.
And remember the laughter, 'cause when
the vocal chords shatter,
you'll love that best.

Darius Atefat-Peckham (IAA 17-18) was one of five distinguished teens appointed as National Student Poets, the nation's highest honor for youth poets presenting original work.

THANK YOU, Volunteers, for Creating Amazing Every Day!



Our volunteers generously give their time and talent to make Interlochen a better place. You can find them welcoming people to campus, ushering concerts, planting flowers, distributing marketing materials, serving on leadership committees, recruiting the next generation of young artists, and sewing costumes.

This fiscal year, 733 volunteers generously donated a total of 13,446 hours. Ted Beiderwieden was honored as Volunteer of the Year for his 680.5 hours of dedicated service, including stints with Interlochen Public Radio pledge drives and behind the desk at the Dennison Center for Recreation and Wellness. Thirty-four volunteers were also recognized for their 20 or more years of service.



THANK YOU, VOLUNTEERS

THANK YOU to our Volunteers!

Trudy Aardema	Michael Boateng	Cathy Compton	Shirley Elliot	Steve Hale	Violet Kahler
Kenneth Alexander	Nancy Boehm	Steve Constantin	Meghan Elliott	Gwen Hall	Lee Kane
Patricia Alexander	Robert Boehm	Katherine Cooke	Kim Elston	Mary Lynn Halland	Alyssa Katahara
Fran Alfs	Eileen Bora	Barb Cooper	Lee Elston	Helen Hankins	Ginny Keelean
David Allen	Judith Bosma	Jack Cooper	Barbara Evans	Sarah Harding	Karen Keranen
Fred Altman	Noelle Boyd	Sharon Cormier	John Failor	Paula Hartmann	Melvin Keranen
Helen Altman	Miles Bridgford	Sheryl Coston	Peggy Falk	John Hays	Allie Kessel
Julie Alton	Ann Marie Brink	Virginia Cowan	Roger Favorite	Joan Hendrickson	Jeff Kessler
Joseph Ambrosi	Kathy Britt	Deborah Crandell	Jim Feahr	Paula Herbart	Julie Kimpton
Tina Andrews	Ben Brogadir	Catherine Creighton	Karen Feahr	Karyn Hertel	Linda Kish
Jone Antenucci	Carol Brouwer	Hannah Criswell	Sarah Ferguson	Jan Heverly	Charlotte Knoll
Charles Armour	Jim Brouwer	Mary Critz	Glenda Finner	Jim Higgins	Linda Koebert
June Aydelotte	James Brown	Dave Crockett	Ellen Fivenson	Joan Higgins	Elizabeth Koeppen
Roy Aydelotte	Katie Brown	Judy Crockett	Sarah Frank	Janice Hilewsky	Andrew Koran
Carol Bader	Kecia Brown	Vanessa Croome	Robert Franko	Emita Hill	Carole Kornmiller
Richard Bader	Keith Buncke	Linnie Cross	Suzanne Franko	Gregory Hill	Laverne Kowalski
Gary Baillod	Timothy Burke	Pat Crovisier	Lisa French	Valerie Himick	Lois Kowalsky
Jan Baillod	Cindy Burns	Donna Crum	Jill Frieswyk	Ricky Hinds	Audrey Kraemer
Diane Bair	Ann Burt	Beth Crutcher	Tom Frieswyk	Patricia Hirst	Robert Kraemer
Gretchen Bard	Robert Buryta	Sharon Czapiewski	Jay Frost	Nancy Hoagland	Pamela Kramer
Terry Bard	Nancy Bush	Barb Czarnecki	Steve Fry	Char Hoffman	William Kramer
Clark Barnes	Rob Calhoon	Patti Czerney-O'Hara	Mary Frye	James Hoffman	Luanne Kruse
Connie Barnes	Sandy Campbell	Jim Dagwell	Stacey Funk	Mike Hoffman	Courtney Kuhn
Leslye Barrett	Barbara Cardinal	Laura Dagwell	Michele Gaffney	Herb Holdwick	Jen Kuhn
Josh Bassette	Amy Carl	Debra Davis	Joe Garipoli	Jean Holdwick	Cris Lake
Katherine Baxter	Jan Carter	Ethan Davis	Ann Geht	Michael Holman	Karen Lake
Carole Becker	C. J. Cartwright	Portia Dean	Jan Geht	Somer Joe Hornbuckle	Mike Lake
Denny Becker	John Cartwright	Julia Deemer	Pam Gianola	Eldon Horner	Patricia Lambros Tsagalaki
Helen Becker	Rhiana Caterisano	Dan Deiss	Charles Gilbert	Shelley Houser	Eunice Lampkin
Jane Becker	Helenan Cavalieri	Treva DeJong	Janet Gilbert	William Houser	Mary Land
John Beery	Jerry Cavalieri	Brian Devine	Nancy Giles	Katherine Houston	Rick Land
Margaret Beery	Mark Cerny	Cathy Dierkes	Gil Glick	Karen Howie	Lisa Lange
Ted Beiderwieden	Jeannine Chapman	Don Dierkes	Rick Gnich	Jerry Hyland	Metta Lansdale
Debbie Berg	Steve Chapman	Cristina Dougherty	Chad Goodman	Tom Jackson	Peter LaPlaca
Doug Berg	Samantha Charnes	Janet Douglas	Bill Gordon	Martha Jacobi	Hazel Lawrence
Gordon Berg	Robert Chisholm	Bryce Dreeszen	Anthony Gould	Roseanne Jamrok	Bruce Leach
Lauren Berg	Kathleen Chmielewski	Paula Dreeszen	Christine Gravlin	Rachel Jarosz	Cecilia Leake
Liz Berger	Raymond Chmielewski	Milan Dukic	Michael Gravlin	Marilyn Jensen	Mark Leugers
Jon Bernreuter	Todd Church	Patricia Duncan Hall	Richard Groenwald	Betty Jewell	Shelby Lewis
Megan Berry	Lou Ann Churchill	Meghan Dunne	Helen Grove	Alwyn Johnson	Mary Limer
Kirk Bettison	Ann Clark	Lynn Ebinger	Chuck Haag	Paul Johnson	Debra LoBue
Kate Beyda	Lydia Clemons	Marge Eckert	Ginny Haag	Wendy Johnson	Don Lord
Brian Bibb	Don Cogman	Angeline Eder	Jane Hagaman	William Johnson	Wanda Lord
Richard Bingham	Janet Coley	Tim Edman	Les Hagaman	Cynthia Johnson Newham	Kristal Lowes
Amy Birtcher	Jane Collier	Doug Eicher	Bruce Hair	Joshua Jones	Aidan Luce
Elisabeth Bloom	Bruce Comer	Richard Eisenberg	Jeanine Hair	Otto Kahler	Doug Luce

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Phillip Lundberg
Usha Lundberg
Maddi Lusby
Sydney Lusby
Karen Luther
Rick Luther
Alison Mackey
Kurt Madison
Laurie Madison
Paul Madison
Gina Marchand
Richard Marchand
Bonnie Margolis
Jean Marie
Sharon Markham
Margot Marlatt
Bill Mason
Lorna Mason
John Matzner
David Maxson
Mark Mayfield
Sue McClary
Kathy McCurdy
Dennis McIntosh
Julie McNamara
Judith McQuilkin
Robert McQuilkin
Lisa Medina
Mary Meernik
Paul Meernik
Donna Merriman
Dave Meyer
Sally Meyer
Connie Meyers
Denny Meyers
Matthew Mikus
Charlene Miller
Kathleen Miller
Larry Miller
Mary Miller
David Min
Al Minicucci
Dianne Minicucci

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Linda Monahan
Patrick Monahan
Mary Kate Moody
Donna Moore
Mary Moore
Margaret Morse
Anne Moscona
Kathy Moyer
Mike Moyer
Gwen Muenchow
Harold Muenchow
Debbie Mulready
Pat Munsell
Dick Murray
Shirley Murray
Mark Nadler
Susan Napolitano
Marjorie Nelson
David Neubauer
Barbara Neuffer
Susan Nichols
Elaine Novak
John Novak
Alex Oehmke
Scot Ogden
Pam O'Hara
Pat O'Hara
Susan Olix-Anderson
Laurie Orth
Judy Oslin
Terry Oslin
Kerri Otto
Stanley Otto
Morrie Ozinga
Dan Packard
Leo Paveglio
Pat Paveglio
Marjorie Pearsall-
Groenwald
Carol Peschke
Sarah Pfeil
Steve Pfeil
Jane Pinna
Jonathan Plotkin

Molly Pont-Brown
Ron Popp
ShirL Popp
Brigitte Post
Nicole Premo
Carolyn Priest
Anita Priester
Dale Priester
Dottie Prouty-Gordon
Jane Purkis
John Putz
Erika Randall
Marion Rayle
Roy Rayle
Nancy Reddy
Sam Reich
Julie Reisz
Jamie Reynolds
Chip Rice
Michele Richards
Kathleen Richter
Patrick Richter
Christina Riddle
Stephen Ring
Dennis Ring
Karen Ring
Anita Risbridger
Joni Robb
Jody Rodgers
Dan Rogalny
Judy Root
Janice Ross
Bradley Roswell
Onnesha Roychoudhuri
Shirley Royston
Brenda Rusch
Cindy Ruzak
Fred Sabel
Kathy Sabel
Sarah Sabol
Sue Saco
Emilia Salazar
Barbara Sandys
Sewall Sawyer

Mary Schoonover
Jane Schultz
Michelle Schultz
Luke Schwalbach
Marc Schwimmer
Tracy Schwimmer
Elizabeth Schwind
Mary Sciamanna
Virginia Scott
Karen Segal
Jeana Seidelman
Michael Seidelman
Sandra Seidelman
Jaelyn Seligman
Amanda Sewell
Pam Shaberly
David Shane
Megan Shapiro
Russell Shedd
JoAnn Shemwell
Fred Shepherd
Steve Shetron
Kathy Shimunek
Timothy Siemers
Joseph Singer
Rita Singer
Leah Sirrine
Marilyn Skold
Ann Skory
Lesley Skousen
Michelle Slater
Michael Slawnik
Margaret Anne Slawson
Gerry Slis
Emily Smiddy
Bill Smith
Caren Smith
Judy Smith
Natalie Smith
Susan Smith
Ted Smith
Terry Smith
Ann Snyder
Rhapsody Snyder
Sara Sokolnicki

Barbara Solomonson
Rebecca Somsel
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Bill Van Petten
Donica Van Voorhees
Theo VanDyck

Jim Varney
Judy Varney
Bill VerMeulen
Camille Vettrano
Timothy Vick
Betsy Vos
Brian Vos
Ted Wagenaar
Naomi Walerys
Mary Ann Walker
Christina Wallace
Bob Ward
Mary Ann Warner
Robert Warner
Juanita Watson
Noel Watson
Starr Wayne
Ellen Weatherbee
Gayla Weaver
Elizabeth Weigle
Aaron Weil
Ben Weinberg
Jill Weiss
Susan Wentz
Ellen West
Candace Wiebener
Leigh Wietsma
Cecelia Williams
Joan Williams
Bonnie Willings
Joanne Willis
Darlene Willman
Paul Wilsens
Mary Wohlfert
Linda Wood
Ted Wood
Barbara Woodruff
Margaret Wozniak
Christine Wurst
Deborah Yezbak
Jack Yezbak
Carole Zang
Elden Zang
Diane Zientek



Unveil III — Oil on Canvas
Ruoyu Gong from Beijing, China, attended Interlochen for four years as a visual arts major. Ruoyu was named a Distinguished Artist for the 2018 Student Juried Show and was the recipient of a Gold Medal for his portfolio for the Regional Scholastic Art and Writing Awards in 2018.

THANK YOU for Creating Amazing Moments



A sincere thank you to all our supporters for helping students from all walks of life and backgrounds explore, grow, and flourish at Interlochen. You also brought inspiring performances to the stage, thoughtful and original public radio programming to the airwaves, and joy to the hearts of audiences on campus and around the globe.

Thank you to the following leadership supporters who contributed \$1,000 or more in calendar year 2017. We are also grateful to our anonymous supporters.

We sincerely appreciate the opportunity to correct any errors or omissions, or to make changes to your name listing. Please contact the advancement office at 231.276.7623 or advancement@interlochen.org.

GIVING CLUBS

Interlochen is pleased to honor its most generous supporters at the following levels of recognition:

President's Club \$5,000 and above

Silver Members (\$10,000 - \$24,999)

Gold Members (\$25,000 - \$49,999)

Platinum Members (\$50,000 - \$99,999)

Diamond Members (\$100,000 and above)

W. Clement Stone Society \$1,000 - \$4,999

Silver Members (\$1,000 - \$2,499)

Gold Members (\$2,500 - \$4,999)

IPR Producer's Circle \$5,000 and above to Interlochen Public Radio

IPR Broadcaster's Circle \$1,000 - \$4,999 to Interlochen Public Radio

PRESIDENT'S CLUB

DIAMOND MEMBERS

(\$100,000 and above)

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Ms. Diane Lynn Anderson*
Mr. and Mrs. John Anderson ◇
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Ms. Nancy Hoagland*◇
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Mr. and Mrs. Phillip J. Meek ◇
Bill and Linda Nelson ◇
Tom Quinn and Tommy Thompson
Jane and Larry Solomon
Glynn Williams and Charlene Moore
Ms. Shirley Young ◇

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(\$50,000 - \$99,999)

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Mr. Gordon F. Brunner ◇
Mrs. Pamela G. Dow Collie ◇
Hank Dow*◇
Dr. Paul H. Jordan, Jr. ◇
Ms. Lauren Newberry Joy*
Mrs. Mildred Kayden °
Ms. Susan Kettering
Mr. Gregory C. Schuler ◇
Sumit Sengupta and Cassie Brooks*◇
Larry and Izzy Francis Smith*◇

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(\$25,000 - \$49,999)

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Drs. Neil and Susan Bressler*◇
Mr. Robert Carone
Carolyn and Richard Chormann ◇
Robert and Lucinda Clement*◇
Ms. Deborah J. Cohen*◇
Michael Dermody*◇
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— Guillermo Figueroa, IAC 1967-70; Conductor, World Youth Symphony Orchestra;
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“If it weren't for you, I wouldn't be able to see what my dream looks like realized. I would never know what it is like to be in a place where my art is celebrated. ... I can never fully repay you because I now realize that your gift is truly that of a lifetime: the gift of art.”

— Awuor, Creative Writing Student, Age 16, Camp, Kenya



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Leave a Lasting Legacy With a Planned Gift

You have the opportunity to transform young artists' lives and support arts education, public broadcasting and presentations. Through planned giving, you can find the charitable gift plan that best fits your goals for your family, finances and philanthropy.

Bequests. The simplest way to make a planned gift is to name Interlochen Center for the Arts and/or Interlochen Public Radio in your will. You can make a bequest of a certain dollar amount, a particular piece of property, a percentage of your estate, or a “residual” gift (a gift from what is leftover after making specific provisions for your loved ones).

Gifts From Life Insurance or Retirement Plans. Another option is to name Interlochen Center for the Arts and/or Interlochen Public Radio as a beneficiary of your life insurance or retirement plan. When the original purpose for such plans no longer applies—such as to educate children who are now grown or to provide financial security for a spouse—these assets can be redirected to help support a cause you value.

Gifts That Pay You Income. If you'd like to support our mission and receive steady payments during your retirement years, a charitable gift annuity or a charitable remainder trust may be right for you.

If you would like to have a confidential conversation about supporting Interlochen Center for the Arts and/or Interlochen Public Radio with a planned gift, or if you have already included Interlochen in your estate plans but are not yet a recognized Heritage Society member, please contact Kathleen Kasdorf, Director of Planned Giving, at 231.276.7637 or kathleen.kasdorf@interlochen.org.

STATEMENT OF FINANCIAL POSITION

	May 31, 2018	May 31, 2017
ASSETS:		
Cash and cash equivalents	\$ 11,316,415	\$ 13,397,253
Investments	138,815,056	128,040,508
Accounts receivable, net of allowance of approximately \$2,777,000 in 2018 and \$2,581,000 in 2017	253,935	166,668
Gifts receivable	7,273,406	9,558,983
Prepaid expenses and other receivables	664,638	812,620
Inventories	982,497	1,033,204
Land, buildings and equipment, net	56,119,923	48,980,778
Other assets	994,686	1,422,593
TOTAL ASSETS:	\$ 216,420,556	\$ 203,412,607
LIABILITIES:		
Accounts payable - trade	\$ 691,791	\$ 816,350
Accrued liabilities	6,910,461	4,243,317
Tuition deposits and other	12,631,163	12,115,758
Annuities payable	555,063	698,870
Bonds payable net of debt issuance costs of \$171,431 in 2018 and \$182,146 in 2017	25,228,569	25,217,854
TOTAL LIABILITIES	46,017,047	43,092,149
NET ASSETS:		
Unrestricted	110,909,326	98,258,788
Temporarily restricted	27,000,245	30,951,692
Permanently restricted	32,493,938	31,109,978
Total net assets	170,403,509	160,320,458
TOTAL LIABILITIES AND NET ASSETS	\$ 216,420,556	\$ 203,412,607

STATEMENT OF ACTIVITIES

REVENUES AND OTHER ADDITIONS:

Gross tuition and student fees
Assets released from restrictions:
Operating item:
Financial aid
Less financial aid grants
Net tuition and student fees

Ticket sales
Lodging
Retail sales
Contributions and grants
Net gain of investments
Endowment allocation
Other revenues

Total revenues and other additions

COST OF GOODS AND SERVICES:

Artist fees
Cost of goods sold
Total cost of goods and services

COST OF OPERATIONS:

Salaries, wages and benefits
Food costs
Contracted services
Supplies
Repairs and maintenance
Leases and rentals
Utilities
Insurance
Telephone and postage
Other operational
Total cost of operations

AND CHANGES IN NET ASSETS

Unrestricted				Temporarily Restricted					Permanently Restricted	May 31, 2018 Total
Operating Funds	Designated Funds	Designated Endowment Funds	Total Unrestricted	Scholarship Funds	General Funds	Endowment Funds	Plant Funds	Total Temporarily Restricted	Endowment Funds	
\$ 43,640,112	\$ -	\$ -	\$ 43,640,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,640,112
3,938,503	-	(53,134)	3,885,369	(2,696,920)	(6,372)	(1,182,077)	-	(3,885,369)	-	-
(13,769,665)	-	-	(13,769,665)	-	-	-	-	-	-	(13,769,665)
33,808,950	-	(53,134)	33,755,816	(2,696,920)	(6,372)	(1,182,077)	-	(3,885,369)	-	29,870,447
2,140,581	-	-	2,140,581	-	-	-	-	-	-	2,140,581
1,370,879	-	-	1,370,879	-	-	-	-	-	-	1,370,879
1,914,785	-	-	1,914,785	-	-	-	1,910	1,910	-	1,916,695
1,453,559	126,969	(23,535)	1,556,993	2,703,292	444,928	-	2,137,376	5,285,596	1,383,212	8,225,801
-	988,293	6,278,778	7,267,071	-	121,581	3,797,323	292,897	4,211,801	-	11,478,872
1,693,969	-	-	1,693,969	(1,693,969)	-	-	-	(1,693,969)	-	-
1,023,449	30,098	237,208	1,290,755	50	2,760	-	590	3,400	748	1,294,903
43,406,172	1,145,360	6,439,317	50,990,849	(1,687,547)	562,897	2,615,246	2,432,773	3,923,369	1,383,960	56,298,178
1,276,664	87,213	-	1,363,877	-	54,908	-	-	54,908	-	1,418,785
989,062	-	-	989,062	-	-	-	-	-	-	989,062
2,265,726	87,213	-	2,352,939	-	54,908	-	-	54,908	-	2,407,847
28,066,093	1,086,153	-	29,152,246	-	205,162	-	-	205,162	-	29,357,408
1,410,807	3,457	-	1,414,264	-	2,195	-	-	2,195	-	1,416,459
728,866	380,463	-	1,109,329	-	12,469	-	31,380	43,849	-	1,153,178
1,332,449	811,208	-	2,143,657	-	129,188	-	357,463	486,651	-	2,630,308
836,377	73,456	-	909,833	-	105	-	-	105	-	909,938
316,453	9,799	-	326,252	-	11,215	-	-	11,215	-	337,467
947,076	-	-	947,076	-	-	-	-	-	-	947,076
324,308	-	-	324,308	-	-	-	13,175	13,175	-	337,483
464,056	95,038	-	559,094	-	-	-	-	-	-	559,094
96,042	84,297	102,918	283,257	-	14,311	-	-	14,311	-	297,568
34,522,527	2,543,871	102,918	37,169,316	-	374,645	-	402,018	776,663	-	37,945,979

(continued)

“I’m surrounded by passion and determination and I’m forming myself into something unstoppable and strong. So, thank you for helping me get here, where I’m making myself into who I want to be.”

— Annamarie, Piano and Organ Student, Age 16,
Camp, Philadelphia, Pa.



STATEMENT OF ACTIVITIES

GENERAL AND ADMINISTRATIVE:

Marketing
Travel and entertainment
Professional services
Other

Total general and administrative

Total expenses before board-designated
expenditures and depreciation

Increase (decrease) in net assets before
Board-designated expenditures,
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Board-Designated Expenditures

Increase (decrease) in net assets before
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Depreciation Expense

Assets Released from Restrictions/Transfers
Non-operating items - Capital and other

Net Increase (Decrease) in Net Assets

Net Assets, beginning of year

Net Assets, end of year

AND CHANGES IN NET ASSETS (CONTINUED)

Unrestricted				Temporarily Restricted					Permanently Restricted	May 31, 2018 Total
Operating Funds	Designated Restricted Funds	Designated Endowment Funds	Total Unrestricted	Scholarship Funds	General Funds	Endowment Funds	Plant Funds	Total Temporarily Restricted	Endowment Funds	
\$ 913,573	\$ 39,976	\$ -	\$ 953,549	\$ -	\$ 7,366	\$ -	\$ 3,035	\$ 10,671	\$ -	\$ 964,220
894,687	161,504	-	1,056,191	719	99,572	-	1,451	101,742	-	1,157,933
502,989	349,181	-	852,170	-	-	-	43,176	43,176	-	895,346
471,696	284,347	105,441	861,484	-	41,056	-	27,459	68,515	-	929,999
2,782,945	835,008	105,441	3,723,394	719	147,994	-	75,391	224,104	-	3,947,498
39,571,198	3,466,092	208,359	43,245,649	719	577,547	-	477,409	1,055,675	-	44,301,324
3,834,974	(2,320,732)	6,230,958	7,745,200	(1,688,266)	(14,650)	2,615,246	1,955,364	2,867,694	1,383,960	11,996,854
261,275	(261,275)	-	-	-	-	-	-	-	-	-
3,573,699	(2,059,457)	6,230,958	7,745,200	(1,688,266)	(14,650)	2,615,246	1,955,364	2,867,694	1,383,960	11,966,854
1,913,803	-	-	1,913,803	-	-	-	-	-	-	1,913,803
5,489,670	32,450,636	(31,121,165)	6,819,141	1,678,705	(190,356)	(309,738)	(7,997,752)	(6,819,141)	-	-
7,149,566	30,391,179	(24,890,207)	12,650,538	(9,561)	(205,006)	2,305,508	(6,042,388)	(3,951,447)	1,383,960	10,083,051
15,921,740	13,164,231	69,172,817	98,258,788	66,599	1,229,581	9,087,695	20,567,817	30,951,692	31,109,978	160,320,458
\$ 23,071,306	\$ 43,555,410	\$ 44,282,610	\$ 110,909,326	\$ 57,038	\$ 1,024,575	\$ 11,393,203	\$ 14,525,429	\$ 27,000,245	\$ 32,493,938	\$ 170,403,509

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